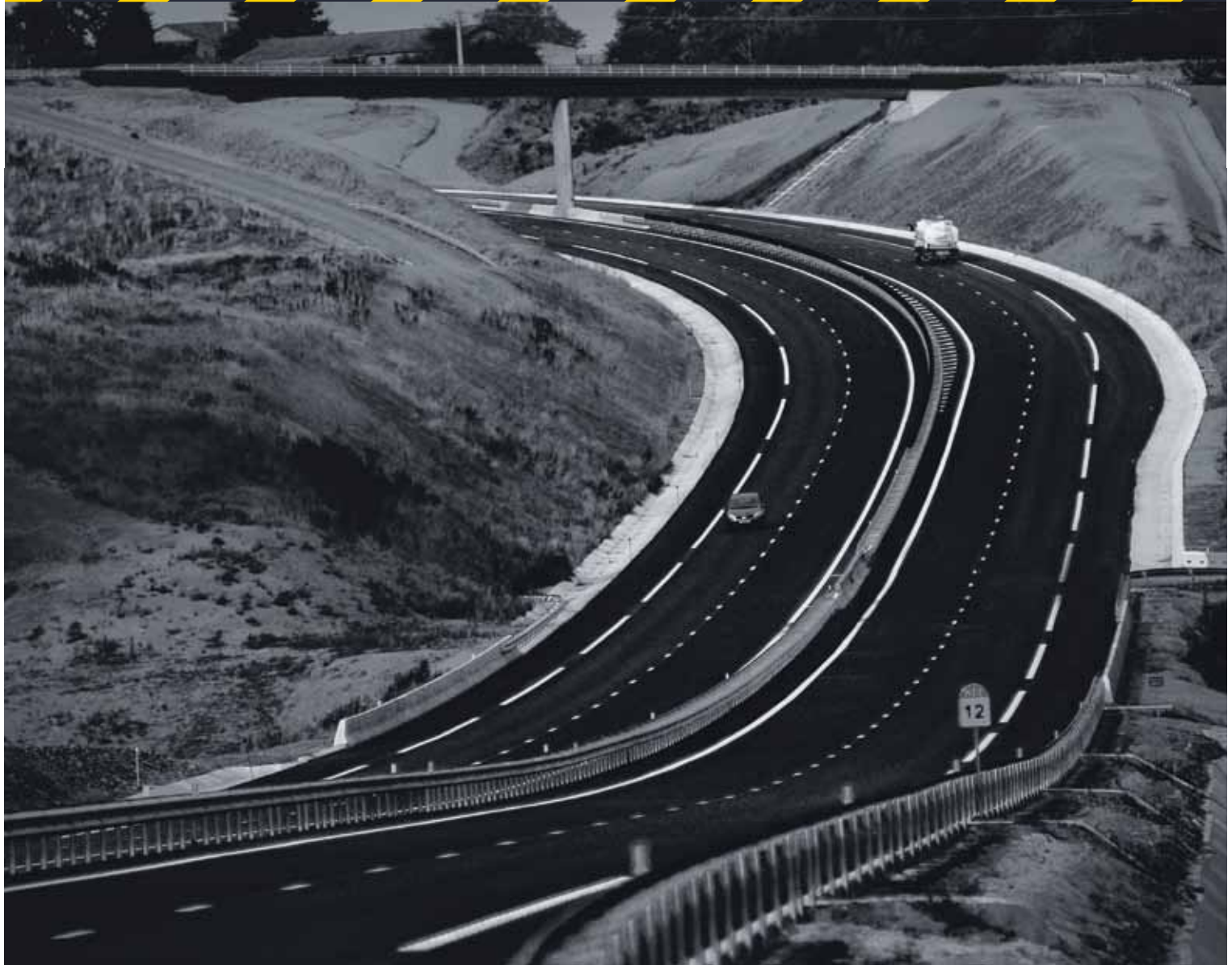


WORLD LEADER IN ROADS

Construction and maintenance of transport infrastructure



The road forward

MORE THAN **800** WORKS CENTERS
AND **1,400** MATERIAL PRODUCTION
SITES OPERATING IN OVER **40** COUNTRIES

105,000 PROJECTS WORLDWIDE

68,900 PEOPLE
ON FIVE CONTINENTS

PAVING THE WAY FOR THE WORLD'S INFRASTRUCTURE

Roads are synonymous with dreams, liberty and exchange, a link between people, a source of economic and cultural development. For over 80 years, roads have been at the heart of Colas' business.

Today, Colas builds and maintains infrastructure for transport, urban development and recreational facilities: roads and highways, airport runways, ports, logistics platforms, city streets, railways, tramways, bike paths, pedestrian zones, etc. Colas' know-how also includes safety, signaling, waterproofing, pipelines, civil engineering, building, services and concessions.

Supported upstream by an extended network of quarries, gravel pits, binder plants, asphalt mixing plants and ready-mix concrete plants worldwide, Colas boasts a major industrial force focused on producing and recycling construction materials.

With more than 800 works centers and 1,400 material production sites operating in over 40 countries on all five continents, Colas is a world leader, backed by a workforce of 68,900 people who perform over 105,000 projects each year.



A DYNAMIC WORLDWIDE NETWORK OPERATED BY LOCAL CONTRACTORS

Through great autonomy and close-knit ties with local customers, the Group's 800 works centers around the world share the same values and a common culture – a sense of responsibility and company spirit, great concern for safety and quality, full respect for the environment and ethics as well as the fostering of talents and initiatives in all their diversity.

These values are the cornerstone of Colas' responsible development policy that is implemented in the field by each profit center.

For its 68,900 employees, professional motivation and job satisfaction are fostered by the fact that Group companies remain on a human scale, with local roots and a network that helps people benefit from the circulation of information, promoting a continuous exchange of experience.

Recruitment (4,500 newcomers each year), safety (workplace and journey accident prevention), training (Colas Campus and Colas Universities), mobility and internal promotion are the driving forces of the Group's human resource policy.



CANADA

Alberta
British Columbia
Northwest Territories
Quebec
Saskatchewan
Yukon

UNITED STATES

Alabama
Alaska
Arkansas
California
Colorado
Florida
Georgia
Illinois
Indiana
Kansas
Kentucky
Maine
Maryland
Michigan
Missouri
Nebraska
Nevada
New Jersey
New Mexico
New York
North Carolina
Ohio
Oklahoma
Pennsylvania
South Carolina
South Dakota
Texas
Virginia
West Virginia
Wyoming

EUROPE

Austria
Belgium
Croatia
Czech Republic
Denmark
France
Greenland

Hungary
Iceland
Ireland
Isle of Man
Monaco
Netherlands
Poland

Romania
Slovakia
Slovenia
Switzerland
United Kingdom
Turkey

MIDDLE EAST

Oman
Saudi Arabia

ASIA

Cambodia
China
India
Indonesia
Malaysia
South Korea
Thailand
Vietnam

NORTH AFRICA

Morocco

CARIBBEAN

French Guiana
Guadeloupe
Martinique

WEST AND CENTRAL AFRICA

Benin
Gabon
Togo

EAST AND SOUTHERN AFRICA

Djibouti
Kenya
Namibia
South Africa
Zambia

INDIAN OCEAN

Comoros
Madagascar
Mauritius Island
Mayotte
Reunion Island

PACIFIC RIM

Australia
New Caledonia



LINES OF BUSINESS

- Construction and maintenance of road infrastructure
- Services and concessions
- Production and recycling of construction materials
- Road safety and signaling equipment
- Waterproofing, siding, roofing
- Pipes and mains
- Civil engineering
- Building
- Railways





STRONG UPSTREAM INDUSTRIAL NETWORK

Aggregates

670 quarries and gravel pits
102.2 million tons produced
2.7 billion tons of reserve stock

Emulsions and binders

140 plants
1.6 million tons produced
#1 manufacturer worldwide

Asphalt concrete

600 plants
46.7 million tons produced

(figures from 2010)





INNOVATION AND TECHNIQUES SERVING SUSTAINABLE DEVELOPMENT

Since the Group was founded, investments in techniques, research and development for every business sector have been hinged on two ongoing requirements:

- anticipating market needs,
- providing the most suitable technical response to meet demands from customers, users and neighboring residents in line with sustainable development criteria.

Safety, silence and respect for the environment, in particular improving energy profiles for products and processes, are the keystones of research and development in the Group: high-performance skid resistant asphalt mix, noise-reducing mixes, low temperature asphalt

concrete and mastic asphalt, plant-based binders and bio-fluxes, eco-designed marking products, cold in-place recycling products, photovoltaic roofs, etc.

Colas boasts an extensive international technical network backed by over 2,000 research experts, engineers and technicians. Its 50 laboratories and 100 design offices work hand in hand with the Campus for Science and Techniques (CST), located in Magny-les-Hameaux near Paris. The CST is the world's largest private road research laboratory and the spearhead of Colas' innovation policy.



RESPONSIBLE DEVELOPMENT AT COLAS

Through its activity in the construction and maintenance of transport infrastructures, along with the rest of its businesses, Colas helps make for better living conditions and boosts economic development. The Group meets society's essential needs and as a world leader, it is Colas' duty to do business in a responsible manner. The multitude of responsible development actions in the field all rotate around three strategic targets and five other major targets.

THREE STRATEGIC TARGETS

- Renewing and enhancing human resources based on diversity
- Acceptance by local communities of Group production facilities, thanks to exemplary environment and dialogue
- Ethics

FIVE OTHER MAJOR TARGETS

- Safety at work and on the road
- Corporate citizenship initiatives in developing countries
- Fossil energy savings and reduced greenhouse gas emissions
- Recycling of materials
- Controlled chemical risk

A MULTITUDE OF LOCAL INITIATIVES

In the wake of the Group's responsible development targets, subsidiaries and business units worldwide have prompted a multitude of initiatives in the field.

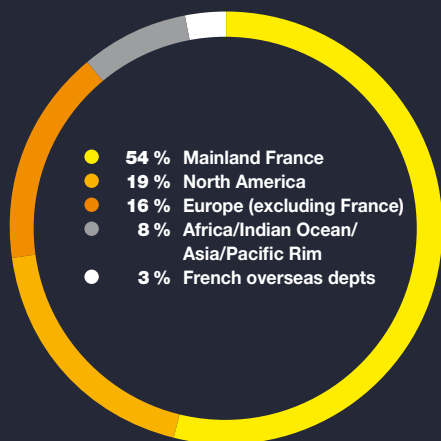
These highly diverse local actions are part of a continual improvement policy, the cornerstone of responsible development at Colas.





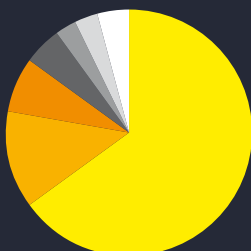
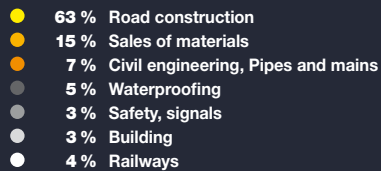
KEY FIGURES

BREAKDOWN OF REVENUE BY REGION



(figures from 2010)

BREAKDOWN OF REVENUE BY BUSINESS SECTOR



REVENUE (IN BILLIONS OF EUROS)

